



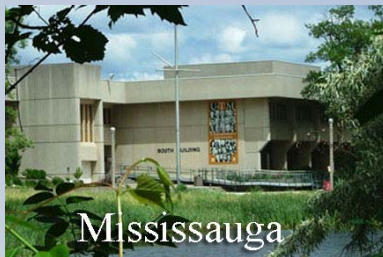
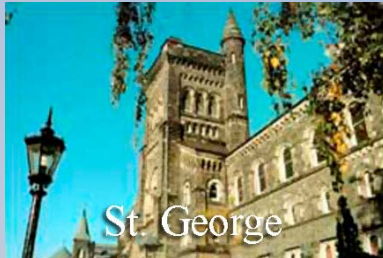
UNIVERSITY OF TORONTO  
LIBRARIES

# TURNING THE PAGE

REDEFINING THE  
ACADEMIC LIBRARY

Warren Holder  
University of Toronto Libraries

# University of Toronto Background



## **Largest university in Canada**

- 67,692 students (59,389 full-time)
- 11,365 faculty and staff

## **Operating budget**

- \$1.107 billion

## **Research grant and contract support**

- \$517 million

## **Academic programs**

- 75 PhD programs
- 14 professional faculties

## **3 Campuses**

- St. George campus: 49,960 students
- U of T at Mississauga: 8,925 students
- U of T at Scarborough: 8,807 students

# Keio and Kyushu

- Thursday March 8  
Keio University  
Library
- Friday March 9  
Kyushu University  
Library





## **Redefining the Academic Library**

*Managing the Migration to Digital Information Services*

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# Managing the Migration to Digital Collections

- Leveraging Digital Collections
- Rethinking the Scholarly Publishing Model
- Repurposing Library Space
- Redeploying Library Staff

# Leveraging Digital Collections

# E-book Adoption

- Are we at the tipping point?
- Science, Technology and Medicine vs Humanities and Social Sciences
- English vs Japanese

# Mass Digitization

- Internet Archive
- Google Books
- Japan
- China
- Does the user care about this content?

# Issues

- Technology issues – incompatability
- DRM
- Course adoption
- Textbooks
- ILL

# Collection Development Policy

- Just in case vs just in time
- PDA

# Rethinking the Scholarly Publishing Model

# Consortia

- Have they peaked?
- Are they simply buying clubs
- Cost sharing

# Pay per View vs Big Deal

# Open Access

- Will it ever be more than 15%?
- Cost to the institution? What is the cost of our Institutional Repositories? Cost of Scholarly Resources personnel.
- Repositories – how much content is there really? ROI?
- What do the faculty and researchers actually do

# Repurposing Library Space

# Print Collections

- Less than 50% ever circulates
- Very expensive
- Off-Site storage
- Different libraries have different roles?

# Discovery Layers

- OPAC's are not the answer
- Summon, PRIMO, WorldCat Local – are they smoke and mirrors?
- Google and Wikipedia

# Usage

- Cost per download – is that the best metric?
- PIRUS – article level – is this a better metric.
- Niche areas?

# Local Collections

- Digitising our local/special collections
- Collaborating with commercial vendors like Proquest and Gale to commercialize this content

# Collaboration vs Competition

- For ranking
- For students
- For researchers

# Cataloguing

- Isn't Full-Text enough?
- If the fulltext is available and searchable, what can a MARC record bring to the discovery of information?

# Reference

- Tiered

# Liaison Librarians

- Information needs of researchers. Time to really have librarians working along side the faculty, grad students and researchers to find out what are their unfulfilled information needs.
- What do students really think of us?

# Relationship with Publishers

- Why adversarial?
- Who has better relationship with researchers?
- Why not work together to change information landscape?

# Thanks

- Questions?

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